

Management Discussion and Analysis

This annual Management Discussion and Analysis (“MD&A”) supplements the separate financial statements and contains financial highlights but does not reproduce the complete annual separate financial statements of Capital régional et coopératif Desjardins (CRCD). It presents management’s assessment of CRCD’s results for the period reported in the separate financial statements, as well as its financial position and any material changes to it.

CRCD’s annual and compounded returns expressed in this MD&A are net of expenses and income taxes while returns by activity or investment profile represent returns before expenses and income taxes.

This disclosure document contains management’s analysis of forward-looking statements. Caution should be exercised in the interpretation of this analysis and these statements since management often makes reference to objectives and strategies that contain risks and uncertainties. Due to the nature of CRCD’s operations, the associated risks and uncertainties could cause actual results to differ from those anticipated in forward-looking statements. CRCD disclaims any intention or obligation to update or revise such statements based on any new information or new event that may occur after the reporting date.

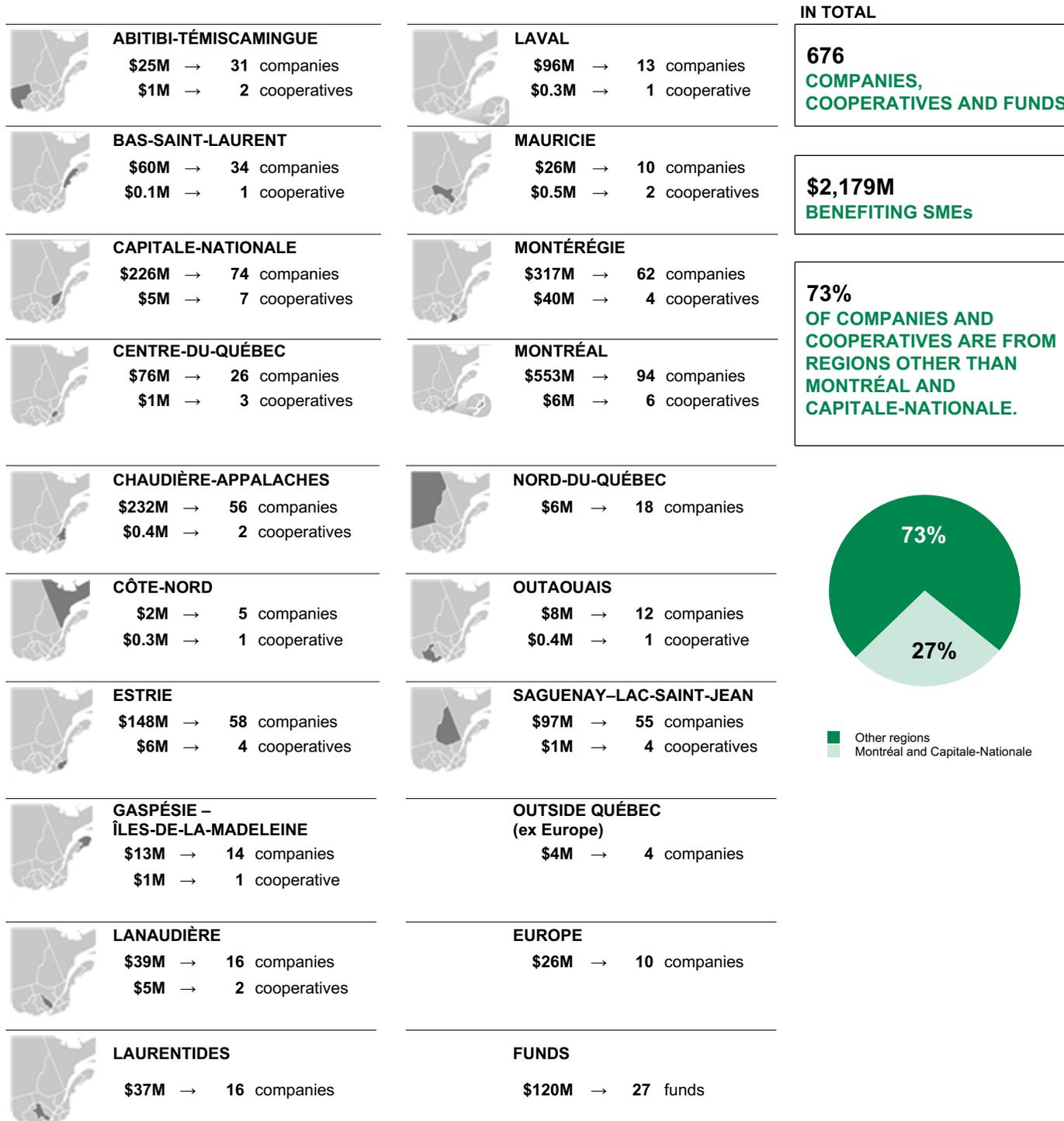
Copies of the separate annual financial statements may be obtained free of charge, on request, by calling 514-281-2322 or (toll free) 1-866-866-7000, extension 5552322, by writing to 2 Complexe Desjardins, P.O. Box 760, Desjardins Station, Montréal, Québec H5B 1B8, or from our website (www.capitalregional.com) or SEDAR+ at www.sedarplus.com.

Interim financial information may be obtained in the same way.

1.0 Highlights

1.1 Commitments throughout Québec

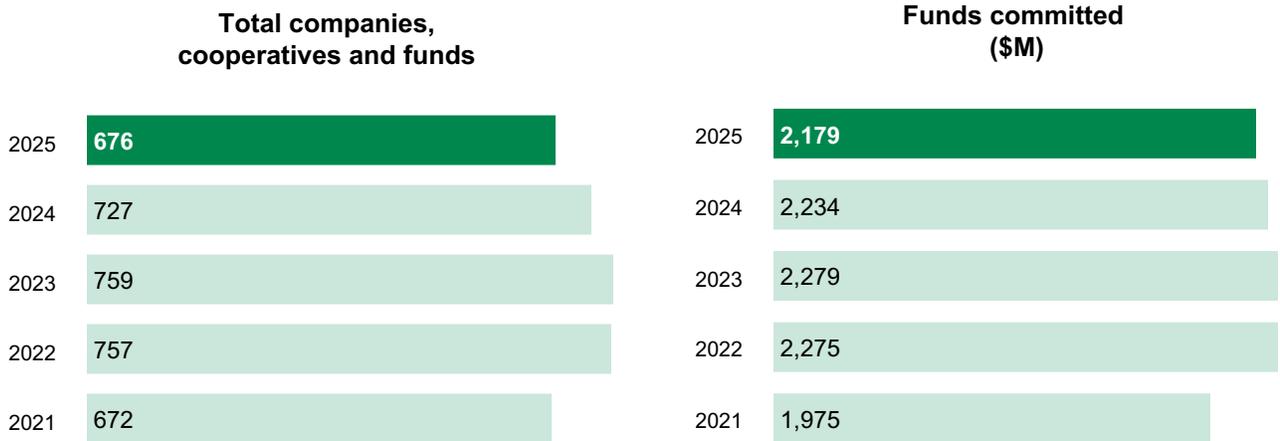
CRCD and its ecosystem⁽¹⁾ make a real contribution to the economic development of the regions. As at December 31, 2025, the funds committed per region were as follows:



⁽¹⁾See the Entrepreneurial ecosystem section for a detailed description of the main partner funds of the ecosystem.

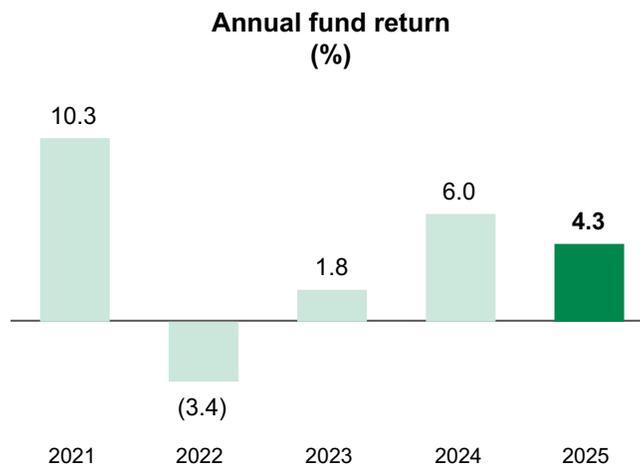
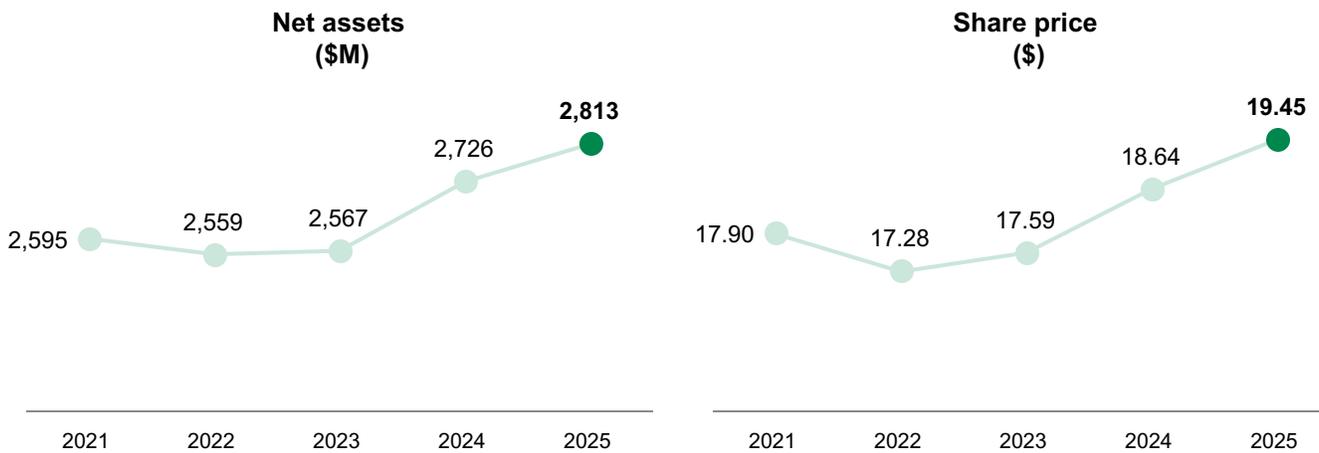
1.2 CRCD and its ecosystem support companies and cooperatives

AS AT DECEMBER 31



1.3 CRCD financial data

AS AT DECEMBER 31



2.0 CRCD financial highlights

The following tables present key financial data and are intended to assist in understanding CRCD's financial results for the preceding five fiscal years. This information is derived from CRCD's separate audited annual financial statements.

2.1 Ratios and supplemental data

(in thousands of \$, unless indicated otherwise)	Dec. 31, 2025	Dec. 31, 2024	Dec. 31, 2023	Dec. 31, 2022	Dec. 31, 2021
Revenue	121,868	92,079	118,104	97,830	67,951
Gains (losses) on investments	48,220	119,251	(15,986)	(129,518)	212,275
Net earnings (loss)	116,549	153,542	44,627	(87,918)	234,476
Net assets	2,812,581	2,725,998	2,566,618	2,559,100	2,594,703
Common shares outstanding (number, in thousands)	144,578	146,226	145,933	148,099	144,959
Total operating expense ratio ⁽¹⁾ (%)	1.9	2.0	2.0	2.0	1.8
Portfolio turnover rate:					
– Investments impacting the Québec economy (%)	13	6	8	8	15
– Other investments (%)	41	79	51	118	111
Trading expense ratio ⁽²⁾ (%)	—	—	—	—	—
Number of shareholders (number)	108,882	110,546	111,433	113,690	113,039
Issues of common shares – Class A "Issuance"	1,522	123,424	59,654	140,088	140,155
Exchanges of common shares – Class B "Exchange"	—	—	49,885	49,905	99,855
Issues of common shares – Class C "Issuance"	129,412	—	—	—	—
Redemption of common shares	160,900	117,586	96,763	87,773	52,726
Investments impacting the Québec economy at cost	1,701,251	1,622,832	1,659,283	1,658,473	1,440,623
Fair value of investments impacting the Québec economy	2,005,511	1,905,412	1,842,169	1,938,022	1,796,083
Funds committed but not disbursed including suretyships	191,822	311,804	175,937	222,262	199,130

⁽¹⁾ Total operating expense ratio is calculated by dividing total operating expenses as shown on the separate statements of comprehensive income by net assets as at the end of the period or by average net assets for the fiscal year, pursuant to Section 68 of the *Regulation respecting Development Capital Investment Fund Continuous Disclosure*.

⁽²⁾ Trading expenses include brokerage fees and other portfolio transaction costs. These expenses are not material to CRCD.

2.2 Changes in net assets per common share

(in \$)	Dec. 31, 2025	Dec. 31, 2024	Dec. 31, 2023	Dec. 31, 2022	Dec. 31, 2021
Net assets per common share, beginning of year	18.64	17.59	17.28	17.90	16.22
Increase (decrease) attributable to operations	0.80	1.06	0.31	(0.59)	1.67
Interest, dividends, distributions and negotiation fees	0.85	0.64	0.81	0.67	0.48
Operating expenses	(0.36)	(0.37)	(0.36)	(0.34)	(0.32)
Income taxes	(0.02)	(0.03)	(0.03)	(0.02)	—
Realized gains (losses)	0.18	0.04	0.53	(0.14)	0.34
Unrealized gains (losses)	0.15	0.78	(0.64)	(0.76)	1.17
Difference attributable to common share issues and redemptions	0.01	(0.01)	—	(0.03)	0.01
Net assets per common share, end of year	19.45	18.64	17.59	17.28	17.90

3.0 Recent events

3.1 Capitalization terms

In its 2025-2026 Budget, the Québec government announced in March 2025 new capitalization terms and conditions for CRCD. More specifically, they authorized the issuance of an amount of \$150 million for the subscription period from March 1, 2025, to February 28, 2026. This issuance includes a mandatory holding period for a minimum of 7 years and a maximum of 14 years and gives rise to a 25% tax credit. For more details, see the Subscription section.

3.2 Tariffs

The introduction of certain tariffs on Canadian products by the US administration continues to create a climate of uncertainty in the market, due in particular to the unpredictability surrounding the outcome of these issues. This situation, which already had an impact on the results for the year, could also have an impact on our partner companies over the longer term that potentially could, in turn, affect CRCD's financial position, profitability and results of operations. The developments in this matter are constantly under watch and the investments impacting the Québec economy portfolio are closely monitored.

3.3 New business model

Further to the August 22, 2025, announcement, CRCD, in collaboration with its manager Desjardins Capital, implemented its new business model on January 1, 2026. This strategic shift allows CRCD to continue to fully play its role in the Québec entrepreneurial ecosystem by meeting the needs and expectations of its shareholders, while increasing the resources available to support the growth and sustainability of local businesses.

SHIFT TO AN INDIRECT INVESTMENT MODEL

CRCD now carries out all of its investments impacting the Québec economy activities exclusively through indirect means by investing in private partner funds managed by Desjardins Capital. The mission of these funds is to support economic development in Québec by fostering the growth of businesses from various sectors across the province. They make direct investments in Québec businesses and in external private funds managed by other managers.

The changes to the business model do not affect how the portfolio of other investment categories is managed.

Since January 1, 2026, CRCD mainly deploys its investments impacting the Québec economy in the following three partner funds, each of which has a distinct investment strategy that targets specific sectors or asset classes:

- Desjardins Capital Appui PME S.E.C., a fund exclusively dedicated to CRCD, aiming to support Québec SMEs by making mainly development capital investments in businesses whose revenues are less than \$30 million at the time of the initial investment, as well as venture capital investments, along with investments in collective entrepreneurship and external private funds.
- Desjardins Capital Private Debt L.P. (formerly known as Desjardins Capital PME, s.e.c.), a fund created in 2018 in which CRCD and other institutional investors have invested. The fund's investment thesis has shifted to supporting Québec businesses whose revenues are \$30 million or more at the time of the initial investment by offering them mainly development capital financing in the form of debt.
- Desjardins Capital Private Equity L.P., an equity-dedicated fund in which other institutional investors may invest with CRCD, aimed at supporting Québec businesses whose revenues are \$30 million or more at the time of the initial investment by offering them mainly financing in the form of a minority or majority interest in the development capital shareholding.

In the future, CRCD may also invest in any other partner fund set up and managed by Desjardins Capital, provided it meets CRCD's needs and objectives in terms of investments impacting the Québec economy.

To implement the new business model, the investments in companies, cooperatives and external funds included in CRCD's current investments impacting the Québec economy portfolio were transferred at fair value as of January 1, 2026, to the two new partner funds as follows, in exchange for an interest in these funds equal to the value of the investments transferred:

- Development capital investments in the form of equity in businesses whose revenues are \$30 million or more as at December 31, 2025 were transferred to the Desjardins Capital Private Equity L.P. fund, except for investments in businesses with a risk rating of 10 (High risk and insolvent), which were transferred to the Desjardins Capital Appui PME S.E.C. fund.

- All other direct investments included the CRCD's investments impacting the Québec economy portfolio were transferred to the Desjardins Capital Appui PME S.E.C. fund.

The transfer of these investments has no impact on shareholders or the share price. In addition to promoting a better alignment with the investment fund sector practices, the new business model optimizes CRCD's ability to support the Québec entrepreneurial ecosystem. It also clarifies the roles and responsibilities of CRCD as investment fund and Desjardins Capital as manager. Furthermore, this model reduces certain risks of conflicts of interest with the manager related to the allocation of investment opportunities.

FEE STRUCTURE

As a result of these changes to CRCD's business model, the fund's fee structure also shifted. Although the method used to calculate the total fees paid by CRCD to Desjardins Capital, that has been effective since January 1, 2026, has changed, the management and administration fees it pays to Desjardins Capital remain capped at 1.75% of CRCD's average assets' value for fiscal 2026 and 2027. In calculating the maximum cap, any amounts payable related to investments impacting the Québec economy and other investments are deducted from the average assets' value, and an adjustment is made to avoid double billing relative to CRCD's interests in other investment funds, whether in the investments impacting the Québec economy portfolio or in the other investments portfolio.

Under the new fee structure, CRCD, as a limited partner in the partner funds managed by Desjardins Capital, pays management fees for each fund based on a specific rate for that fund. These management fees are paid for services provided by Desjardins Capital as manager of these funds, based on the amount CRCD invests in each of them. They also include fees based on the performance of each fund. These management fees include IT development and maintenance costs related to the management of the funds, and they will be deducted from each of the fund's returns in the next financial statements.

CRCD also pays Desjardins Capital administration fees for services it provides as an investment fund manager to meet CRCD's needs in terms of operations, financial strategies, assets, share ownership, risk, capitalization, shareholder relations, governance and reporting. These administration fees include IT development and maintenance costs related to these services, and they will be included in CRCD's operating expenses in the next financial statements.

GOVERNANCE

With the implementation of the new business model, CRCD's governance was also adjusted with respect to managing and monitoring the investments impacting the Québec economy portfolio. As CRCD no longer holds direct investments in companies, cooperatives or external funds since January 1, 2026, Desjardins Capital is now responsible for selecting and authorizing such investments on behalf of the partner funds. As a result, Desjardins Capital created an investment committee that is responsible for approving the investments made by each of the funds it manages.

Consequently, CRCD's Development Capital Investment Committee and Venture Capital Investment Committee, which were active until December 31, 2025, were merged with the Financial Asset Management Committee. Since January 1, 2026, this unified structured has been referred to as the Investment and Financial Asset Management Committee.

Using the same logic, CRCD's Portfolio Valuation Committee will be transferred under the responsibility of Desjardins Capital on March 1, 2026. Two CRCD representatives will sit on this Committee as observers, and the Committee will continue its current mandate.

For more information on CRCD's governance as at the date of this report, please see the Governance section.

4.0 Overview

CRCD ended fiscal 2025 with net earnings of \$116.5 million (net earnings of \$153.5 million for the corresponding period in 2024), representing a return of 4.3% (return of 6.0% in 2024), resulting in an increase in net assets per share to \$19.45 based on the number of shares outstanding as at December 31, 2025. CRCD aims to strike an appropriate long-term balance between shareholder return and its mission of Québec economic development. The financial asset management strategy adopted by CRCD several years ago is designed to provide a balanced overall profile and limit volatility in periods of substantial market turbulence or due to unfavourable events at partner companies.

Investments impacting the Québec economy achieved a return of 7.4% compared with a return of 9.5% in 2024. This result was generated in the uncertain economic and geopolitical environment with which SMEs have to deal: some partner companies had a more favourable performance, while others were more affected by these conditions.

As at December 31, 2025, the cost of investments impacting the Québec economy totalled \$1,701.3 million, of which \$291.8 million was disbursed during fiscal 2025. As at December 31, 2025, funds committed but not disbursed, including the suretyship granted to companies, cooperatives or funds, amounted to \$191.8 million. New commitments for fiscal 2025 totalled \$190.1 million.

The other investments portfolio recorded a return of 4.0% in 2025. This return reflects the favourable performance of most of the asset classes in the portfolio. However, this performance was limited by the decrease in value of bonds caused by the rise in long-term interest rates during the year. In 2024, the other investments portfolio posted a return of 6.0%.

During fiscal 2025, share issues amounted to \$130.9 million. Share redemptions totalled \$160.9 million, compared with \$117.6 million in 2024. As at December 31, 2025, the balance of shares eligible for redemption was \$1,328.9 million, while net assets amounted to \$2,812.6 million and shareholders numbered 108,882. For more information, please see the Subscription section of this MD&A.

4.1 Our vision for Québec entrepreneurship

Québec companies are now operating in a constantly evolving economic and geopolitical environment. In 2025, they showed considerable resilience to this new reality, but many chose to revise the pace of their projects or adjust their growth initiatives. Investment and spending decisions were characterized by utmost caution, inciting entrepreneurs to optimize efficiency and strengthen cost control. The post-pandemic awakening has given rise to complex situations, including repayments of government assistance, changing consumer habits and delays in modernization initiatives during downturns. Some companies will need to focus on innovating and diversifying their activities, and others on digital transformation and automation to achieve sustainable growth.

In a market that continued to be favourable to divestitures, albeit less dynamic than in 2024, 2025 was marked by several exit transactions. Successful companies attracted keen interest and were in great demand, which resulted in exit values generating satisfactory returns. However, the market remained highly competitive, with investors having large amounts of capital, which exacerbated the scarcity of investment opportunities.

Always on the lookout for favourable business opportunities, we maintained our sound and prudent management. True to our mission focused on support, which remains at the heart of what we do, 2025 was no exception.

4.2 Growing businesses stronger

Building on over 50 years of expertise, CRCD's manager, Desjardins Capital, is ranked one of the most active investors in development and venture capital in Québec. Together, we are an indispensable business partner, supporting 676 companies, cooperatives and funds in various industries in all corners of Québec. In addition to maintaining and stimulating the productivity of Québec SMEs, we are a major socio-economic leader for ensuring the regions' vitality.

We leverage our teams' expertise and skills in investment, external funds management, business performance and business expertise and in finance and institutional services. In addition to our activities in investment and promoting Québec SMEs and cooperatives, we offer SME governance trainings and products adapted to their needs. They can also benefit from our vast business network to support their growth and from our synergy with the whole Desjardins Group, including Desjardins Business centres.

Our closeness with our partner companies, our well-established, trust-based relationships and our deep knowledge of regional issues enable us to play the key role of catalyst in the entrepreneurial ecosystem to support the startup, development, transfer and succession of Québec businesses and flagships.

We work together with entrepreneurs to support them in integrating environmental, social and governance (ESG) criteria, by advocating education and awareness. We perform ESG diagnostics to determine their maturity and areas of support required and then provide recommendations and monitor their progress.

The *Fighting Against Forced Labour and Child Labour in Supply Chains Act* came into effect on January 1, 2024. This law requires entities to disclose in a detailed public report, as at May 31 of each year, the measures taken during the previous fiscal year to prevent and reduce the risk of forced labour or child labour being used by the entities or in their supply chain. To meet this requirement, we have shared this report in the Documentation section of www.capitalregional.com. We have also worked with a number of our partner companies to ensure they fulfill their obligations in this regard.

Inspired by industry best practices in sound governance, we also support entrepreneurs in setting up advisory committees and boards of directors. We offer them support and tools adapted to their realities. Moreover, we recruit and recommend experienced independent directors who can offer expertise related to their company's ambitions. These directors have access to numerous tools and are regularly trained and evaluated to meet the highest standards of collaboration. Our skills in governance and our support, based on agility, simplicity, strategic thinking and alignment with business needs, set us apart in the market. Moreover, regarding diversity, equity and inclusion in the governance of our SMEs, we are proud to have achieved our targets for women's representation on committees and boards.

Our closeness with the Québec entrepreneurial ecosystem and our specialized support ensures that we are actively contributing to the lasting prosperity of people and communities by investing in the growth and sustainability of local businesses.

4.3 Economic conditions

2025 ECONOMIC ENVIRONMENT AND 2026 ECONOMIC OUTLOOK

Global economy

Global economic growth slowed in 2025 compared to 2024. Uncertainty surrounding the policies of the Trump administration in the US was a major factor in the slowdown, even though economic activity weathered the tariff increases better than expected. There was a sharp increase in exports to the US at the beginning of the year in anticipation of new tariff announcements. This was followed by a pullback. The trade war between the US and China peaked in the spring, but agreements between the two countries mitigated the negative impact on economic growth and supply chains. In addition, China managed to sustain some of its exports by diversifying their destinations, such that industrial production was fairly resilient. Chinese domestic demand was more problematic, in particular due to ongoing sluggishness in the property market in 2025. In Europe, real GDP growth continued to be rather slow, as the region was also affected by the uncertainty surrounding US trade policy. Germany, in particular, recorded declining or stagnating real GDP in the spring and summer, followed by modest growth at the end of the year. For 2026 as a whole, global real GDP growth is expected to fall slightly short of that recorded in 2025. The negative effects of the uncertainty around trade policy should gradually subside, and fairly low policy interest rates will provide some support to the major advanced economies. Of course, any new tariffs or trade constraints could complicate the situation. Global real GDP is expected to grow by 3.1% in 2026.

United States

The US economy fluctuated considerably in 2025, largely due to the economic and fiscal policies implemented by the new administration that took office in January. A surge in imports in anticipation of new tariffs covered a significant portion of domestic demand in the first quarter and provoked a decline in real GDP. GDP rallied in the spring as imports fell, in particular with the reciprocal tariffs announced in April and escalating the trade war with China. Apart from the vagaries of trade policy, the US economy benefited greatly in 2025 from the artificial intelligence craze, which stimulated private investment in computer equipment and software, driving a surge in real GDP. Easing tensions with China, announcements of partial trade agreements between the US and other countries, and the passage of the One Big Beautiful Bill also led to improved consumer and business confidence following a more difficult spring. However, the uncertainty shot back due to the longest budget impasse, which paralyzed the federal government from October 1 to mid-November. Real GDP growth nevertheless remained fairly strong in the fourth quarter. The labour market slowed during the year, particularly in the public sector. This led the Federal Reserve to resume lowering its key interest rates in the fall, even though inflation was still above the target. For 2025 as a whole, real GDP is estimated to have grown by 2.3%, following a 2.8% gain in 2024. Economic growth in early 2026 will be caught in a struggle between the lasting negative impacts of tariffs, the positive consequences of the tax cuts enacted in 2025, and a rebound following the post-budget impasse. However, inflation in the first half of the year could remain above the Federal Reserve's target. The growth in business investment related to artificial intelligence could slow. With the midterm elections approaching on November 3, 2026, uncertainty will likely be on the rise. Real US GDP is expected to grow by 2.8% in 2026.

Canada

While there was considerable concern at the beginning of 2025, the negative effects on the Canadian economy of trade tensions with the US have proved less severe than expected. Close to 90% of Canadian goods exported to the US benefit from exemptions under the Canada-United States-Mexico Agreement (CUSMA) and are not subject to tariffs. As a result, the effective tariff on all goods imported into the US from Canada was only approximately 4% in November (latest available data), one of the lowest levels among industrialized countries. Some specific industries nevertheless face significant sectoral tariffs and are suffering much more from the trade tensions. This is particularly the case for automotive products, steel, aluminum and lumber. Added to these difficulties is the slowdown in demand resulting from slower population growth and the many mortgage renewals made at higher rates, even though the Bank of Canada's key interest rates fell four times in 2025. After a turbulent first half of the year due to the temporary effects of the introduction of certain tariffs, Canadian real GDP growth stabilized in the second half of the year at a level slightly below its potential. The labour market experienced difficulties in the summer, but a recovery was recorded in the fall. Inflation was able to converge towards the 2% median target, due to the abolition of the carbon tax in most provinces and the removal of several reciprocal tariffs on Canadian imports from the US. Ultimately, Canada's real GDP is expected to grow by 1.7% in 2025, on the heels of a 2.0% gain in 2024. Growth is expected to remain fairly modest in 2026, with real GDP projected to rise by 1.3%.

Québec

The Quebec economy was particularly dynamic at the start of 2025, buoyed by higher export levels before tariffs would come into force. Although the effective rates were generally lower than what was expected, certain sectors, in particular steel, aluminum, trucks, buses and wood products, were subject to sectoral tariffs, which helped drive the average level of tariffs applied in Quebec above the national average (estimated at 6.3% in November). Despite considerable uncertainty, domestic demand remained strong. However, the sharp contraction in international exports weighed heavily on economic activity, with exports falling at an annualized rate of 28% in the second quarter. The Québec economy nevertheless was spared a technical recession when growth returned in the third quarter, supported by increases in private and public investment and a relatively resilient labour market. In the longer term, restrictive immigration measures will significantly slow the growth of the working-age population. So if trade tensions with the US ease, job creation in 2026 is likely to be limited more by the level of labour availability than by economic conditions. This should bring the unemployment rate back to approximately 5% during the year. Overall, after an estimated increase of 0.8% in 2025, Quebec's real GDP could grow 1.1% in 2026.

5.0 Management's discussion of financial performance

5.1 Operating results

CRCD'S NET RESULTS AND RETURNS

CRCD closed the year ended December 31, 2025, with net earnings of \$116.5 million, or a return of 4.3%, compared with net earnings of \$153.5 million (return of 6.0%) in 2024. Based on the number of common shares outstanding, this performance increases net assets per share to \$19.45 at the end of the year, compared with \$18.64 at the end of fiscal 2024. For illustrative purposes, at the current price of \$19.45, shareholders who invested seven years ago, on February 19, 2019, would obtain an annual after-tax return of more than 9.0%, taking into account the 35% income tax credit as per the rate applicable at that time.

CRCD's results stem primarily from investments impacting the Québec economy and the other investments portfolio, which generated returns of 7.4% and 4.0%, respectively. In 2024, investments impacting the Québec economy and other investments posted returns of 9.5% and 6.0%, respectively. Expenses, net of administrative charges earned, and income taxes had an impact of 2.0% on CRCD's return, compared to a 2.5% in 2024. Financial fees relating to the use of the operating credit facility had a negligible impact on CRCD's return. As at December 31, 2025 and 2024, no amount was drawn on the operating credit facility. Refer to the Liquidity and capital resources section for details on the available credit facility.

CRCD's asset allocation strategy allows it to enjoy a more balanced overall portfolio profile, while actively contributing to Québec's economic development.

Return by activity

	2025			
	Average assets under management (\$M)	Weighting (%)	Return 1 year (%)	Contribution 1 year (%)
Activities related to investments impacting the Québec economy ⁽¹⁾	1,958	72.3	7.4	5.2
Other investments and cash	752	27.7	4.0	1.1
	2,710	100.0	6.3	6.3
Expenses, net of administrative charges			(1.9)	(1.9)
Income taxes			(0.1)	(0.1)
CRCD's return			4.3	4.3

	2024			
	Average assets under management (\$M)	Weighting (%)	Return 1 year (%)	Contribution 1 year (%)
Activities related to investments impacting the Québec economy ⁽¹⁾	1,880	72.2	9.5	6.9
Other investments and cash	723	27.8	6.0	1.6
	2,603	100.0	8.5	8.5
Expenses, net of administrative charges			(2.3)	(2.3)
Income taxes			(0.2)	(0.2)
CRCD's return			6.0	6.0

⁽¹⁾ Includes investments impacting the Québec economy, amounts receivable on disposal of investments and foreign exchange contracts.

INVESTMENTS IMPACTING THE QUÉBEC ECONOMY

Investments of \$312.8 million and disposals of \$276.0 million (including non-cash items) were made for a positive net balance of \$36.8 million. Combined with realized and unrealized net losses of \$51.4 million, these net investments increased the fair value of the investments impacting the Québec economy portfolio, including foreign exchange contracts, to \$2,005.2 million as at December 31, 2025 (\$1,905.9 million as at December 31, 2024).

Investments impacting the Québec economy should also be measured taking into account funds committed but not disbursed, including suretyships, which amounted to \$191.8 million as at December 31, 2025 (\$311.8 million as at December 31, 2024). Funds committed but not disbursed of \$184.8 million, representing 6.6% of net assets, could eventually be drawn from the other investments portfolio or the credit facility to be allocated to investments impacting the Québec economy.

Total commitments at cost as at December 31, 2025, amounted to \$1,893.1 million in 403 companies, cooperatives and funds, of which \$1,701.3 million was disbursed. As at December 31, 2025, backed by its entrepreneurial ecosystem, CRCD supported growth in 676 companies, cooperatives and funds.

In fiscal 2025, investments impacting the Québec economy generated a contribution of \$139.0 million, for a return of 7.4%, compared with a contribution of \$174.1 million in 2024 (return of 9.5%). This result was generated in the uncertain economic and geopolitical environment with which SMEs have to deal: some partner companies had a more favourable performance, while others were more affected by these conditions.

Contribution generated by investments impacting the Québec economy

(in thousands of \$)	2025	2024
Revenue	87,518	64,806
Gains and losses	51,448	109,309
Total	138,966	174,115

Revenue includes interest, dividends and negotiation fees related to investments impacting the Québec economy. Negotiation fees, which amounted to \$3.3 million for the year ended December 31, 2025 (\$3.2 million in 2024), are earned by the manager, Desjardins Capital, and a credit for that amount is applied against the management fees paid to Desjardins Capital by CRCD. These negotiation fees are included in the contribution generated by the investments impacting the Québec economy as they are included in the profitability analysis of the investments. The profile of the investments held by CRCD places significant importance on the amounts injected into its ecosystem funds (see the following section for more details). Therefore, investments held by these ecosystem funds provide revenue in addition to the revenue generated by CRCD's direct investments. This revenue, of which CRCD's share amounted to \$25.3 million for fiscal 2025 (\$24.5 million for fiscal 2024), is reported as Gains and losses as it makes a positive contribution to the fair value of CRCD's interest in these funds.

CRCD accounts for its investments impacting the Québec economy at fair value. Two comprehensive portfolio reviews are carried out each year, with one covering the six-month period ending June 30 and the other covering the six-month period ending December 31.

CRCD recorded in its results for the year a realized and unrealized gain of \$51.4 million compared with a gain of \$109.3 million for fiscal 2024. For more information, please see Entrepreneurial ecosystem performance in the following section.

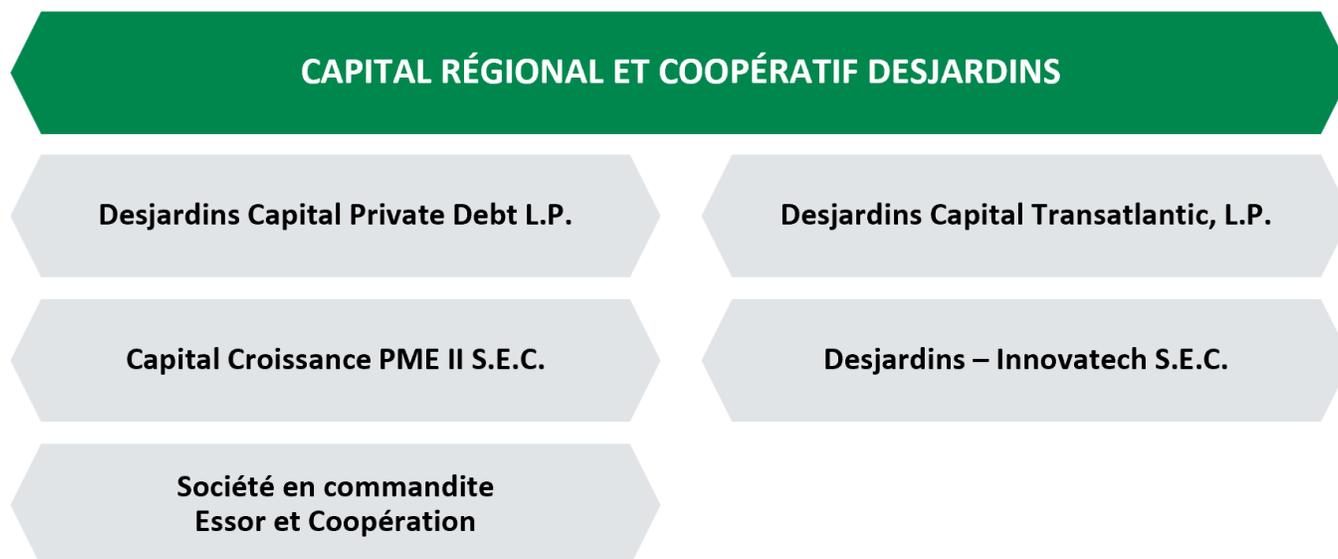
As at December 31, 2025, the overall risk level of the investments impacting the Québec economy portfolio had improved compared with its December 31, 2024 level, as discussed in the Credit and counterparty risk section.

ENTREPRENEURIAL ECOSYSTEM

Up to December 31, 2025, CRCD invested directly in Québec companies and cooperatives as well as in its ecosystem partner funds, which are managed by Desjardins Capital. Each partner fund having a specific mission, this approach enabled CRCD to leverage its resources by raising capital from various partners, thereby enhancing its positive impact on Québec's economic development.

As discussed in the Recent events section of this MD&A, since January 1, 2026, CRCD has carried out all of its investments impacting the Québec economy activities exclusively through indirect means, by investing in private partner funds managed by Desjardins Capital. This new CRCD business model will be presented in the next MD&A

MAIN FUNDS OF THE ENTREPRENEURIAL ECOSYSTEM AS AT DECEMBER 31, 2025



These funds, which are also managed by CRCD's manager, Desjardins Capital, are detailed below:

- The main goal of Desjardins Capital Private Debt L.P. fund (Private Debt) (formerly known as Desjardins Capital PME, s.e.c.), created on January 1, 2018, is to invest in Québec's small- and medium-sized businesses. This sustainable fund is an open-ended limited partnership, allowing the number of limited partners to vary. The limited partners' commitments are generally made on an annual basis. As at December 31, 2025, CRCD's interest in the Private Debt fund was 61.5%, while the interests of the other three limited partners, namely the DIM Private Completion Strategy Fund, Desjardins Holding Financier inc. and Desjardins Québec Balanced Fund, were 38.5%, collectively. As at December 31, 2025, CRCD has disbursed \$348.4 million (\$198.4 million as at December 31, 2024) allowing a total of 265 companies to benefit from \$643.8 million committed by the Private Debt fund.
- On July 4, 2018, France-based Groupe Siparex and Desjardins Capital created two funds: the Desjardins Capital Transatlantic, L.P. fund (DC Transatlantic) and the Siparex Transatlantique – Fonds professionnel de Capital Investissements fund. The purpose of these funds is to co-invest in SMEs in Québec and Europe to support them in their marketing or acquisition efforts on both sides of the Atlantic. CRCD and other investor partners such as Export Development Canada (EDC), Groupe Siparex and French public investment bank BPIFrance committed a total of €75 million, or approximately \$121 million to the two funds. CRCD has a 60.7% interest in DC Transatlantic. As the investment period of DC Transatlantic ended in 2024, the funds committed but not disbursed will be used to make reinvestments and pay the fund's ongoing expenses until dissolution. As at December 31, 2025, CRCD had disbursed \$32.7 million (\$32.5 million as at December 31, 2024) of its total commitment of \$36.7 million (€22.8 million), allowing 13 companies to benefit from \$35.0 million committed by the fund.
- The objective of the Société en commandite Essor et Coopération (Essor et Coopération), established on January 1, 2013, and whose investment period had ended, was to support the creation, growth and capitalization of cooperatives in Québec. CRCD and other partners, including three from the cooperative sector, had made investment commitments totalling \$89.9 million. CRCD has a 94.6% interest in the Essor et Coopération fund. Since the fund's inception, CRCD has disbursed \$57.2 million of its total commitment of \$85 million. As at December 31, 2025, despite the close of the investment period, CRCD maintained an

undisbursed commitment of \$13.7 million which will be used for reinvestment and to pay the fund's operating expenses until its winding-up. As at December 31, 2025, Essor et Coopération had committed \$22.8 million in 19 cooperatives.

- CRCD is also the joint sponsor of the Desjardins-Innovatech S.E.C. fund (DI) with the Economic Development Fund. Initially, DI undertook to inject a total of \$85 million to support Québec technology or innovation businesses through each stage of their development. CRCD's interest in DI is 54.5%. In addition to this interest, CRCD has agreed to make an additional investment in the form of a note for a maximum amount of \$5.0 million in DI, of which \$0.1 million was disbursed during fiscal 2025 for a total disbursement of \$3.9 million. This note does not affect the units held by CRCD in this fund. DI continues to support companies, especially those that use technological innovations or that capitalize on new uses of technologies. As at December 31, 2025, DI had made commitments of \$36.3 million to support a total of 23 companies and funds.
- The Capital croissance PME II s.e.c. (CCPME II) fund, created in 2014 and whose investment period has closed, had an investment policy similar to that of the DCPME fund, which is to make capital available to Québec companies. CRCD and the Caisse de dépôt et placement du Québec, as sponsors of the fund, had originally agreed to invest, on a 50/50 basis, a total amount of \$320 million. During fiscal 2023, the original fund, Capital croissance PME s.e.c. (CCPME), transferred all its investments and the balance of its undisbursed committed funds to CCPME II and was subsequently wound up. As at December 31, 2025, CRCD had disbursed \$155.0 million of its total commitment of \$165 million to the CCPME II fund. Since its inception, the CCPME II fund has committed \$283.1 million to 240 companies. The funds committed but not disbursed will be used for reinvestments and to pay the operating expenses of CCPME II until its scheduled winding-up. A total of 26 companies benefited from \$22.7 million committed by the CCPME II fund as at December 31, 2025.

In total, as at December 31, 2025, CRCD and its ecosystem supported the growth of 676 companies, cooperatives and funds in various industries spanning all Québec regions with commitments of \$2,178.6 million. Of that total, 41 cooperatives benefited from commitments of \$68.4 million. In this way, CRCD and its ecosystem have helped to create and retain many thousands of jobs.

Given the size of the amounts allocated to these funds and to better manage and track operations, CRCD monitors changes in asset allocation and performance by investment profile.

Each investment profile includes assets held by CRCD together with similar assets held by the funds in its ecosystem based on CRCD's proportionate share in each fund.

The investment profiles related to investments impacting the Québec economy are as follows:

- Debt: investments in the form of advances and/or mainly unsecured loans and/or non-participating preferred shares;
- Equity: investments comprising common shares and limited partnership units that may be combined with advances and/or mainly unsecured loans and preferred shares in companies other than those included under the Startups and technology innovations profile;
- External funds: investments in funds outside CRCD's entrepreneurial ecosystem; and
- Startups and technological innovations: investments in companies specializing in the pre-startup, startup or post-startup stages.

Return by investment profile

	2025			
	Average assets under management (\$M)	Weighting (%)	Return 1 year (%)	Contribution 1 year (%)
Debt	479	17.7	5.1	1.0
Equity	1,175	43.4	11.9	4.8
External funds	68	2.5	7.1	0.2
Startups and technological innovations	216	8.0	(10.1)	(0.8)
Investment profiles subtotal	1,938	71.6	7.4	5.2
Other asset items held by ecosystem funds	20	0.7	4.6	—
Ecosystem total	1,958	72.3	7.4	5.2

2024

	Average assets under management (\$M)	Weighting (%)	Return 1 year (%)	Contribution 1 year (%)
Debt	539	20.7	5.3	1.2
Equity	1,065	40.9	13.5	5.3
External funds	63	2.4	(0.9)	—
Startups and technological innovations	204	7.9	4.6	0.4
Investment profiles subtotal	1,871	71.9	9.5	6.9
Other asset items held by ecosystem funds	9	0.3	1.0	—
Ecosystem total	1,880	72.2	9.5	6.9

The 7.4% return of the investments impacting the Québec economy portfolio for fiscal 2025 stemmed mainly from the performance of the Equity profile. Despite the economic instability fuelled by the persistent trade war with the United States, this profile benefited from the significant revaluation of a major portfolio investment in a company operating in a sector that generated keen investor interest during the year. This favourable change significantly contributed to the overall performance of the category. Although slightly down compared with 2024, mainly due to an additional provision for a significant portfolio investment, the Debt profile benefited from steady current revenue and the relative stability of corporate rates. The Startups and technological innovations profile continued to be affected by the weak investor appetite for startups in the technology sector. In contrast, the External funds profile posted a better performance than in 2024.

OTHER INVESTMENTS

Managing the other investments portfolio involves the portion of assets not earmarked for investments impacting the Québec economy, including temporarily available cash resources prior to their investment in companies.

CRCD has implemented management strategies for the other investments portfolio to optimize potential returns while retaining the required liquidity to meet liquidity needs arising from redemption requests from shareholders and investments impacting the Québec economy it expects to make. This portfolio, consisting primarily of liquid assets, includes fixed-income securities, Canadian equity funds, real estate funds, an infrastructure funds and a market-neutral equity fund. The other investments portfolio provides stable current revenue for CRCD and ensures sound diversification.

As at December 31, 2025, CRCD's other investments portfolio, including cash but excluding foreign exchange contracts, totalled \$735.6 million (\$767.8 million as at December 31, 2024) and consisted of the following:

Other investments portfolio

	As at December 31, 2025		As at December 31, 2024	
	Fair value (\$M)	% of portfolio	Fair value (\$M)	% of portfolio
Cash	111	15.0	84	10.8
Bonds	267	36.4	352	45.9
Canadian equity funds	81	11.0	64	8.4
Real estate funds	102	13.8	111	14.5
Infrastructure funds	77	10.4	71	9.2
Market-neutral equity fund	98	13.4	86	11.2
Market neutral equity strategy				
Listed securities	—	—	4	0.5
Obligations related to securities sold short	—	—	(4)	(0.5)
Portfolio total	736	100.0	768	100.0

During 2025, the equity holdings and short sale positions, managed on a discretionary basis as part of a market neutral equity strategy, were entirely divested.

As at December 31, 2025, 99.2% of portfolio bond securities were government guaranteed (83.7% as at December 31, 2024). This increase from December 31, 2024, is explained by the sale of corporate securities during 2025 to invest in the investments impacting the Québec economy portfolio.

The other investments portfolio accounted for 26.2% of total net assets as at December 31, 2025 (28.2% as at December 31, 2024). This decrease results from the use of money market securities and a portion of the bonds to invest in the investments impacting the Québec economy portfolio, offset by a more significant cash balance at the end of the year following the receipt of the proceeds from CRCD's share issues. CRCD aims to maintain an overall asset allocation of approximately 30% in fixed-income securities. Changes are made to the other investments portfolio from time to time to adjust to changes in the investments impacting the Québec economy portfolio.

Contribution generated by other investments

(in thousands of \$)	2025	2024
Revenue	33,757	30,209
Gains and losses	(3,228)	9,942
Total	30,529	40,151

Revenue consists mainly of interest and distributions related to other investments. Interest income (primarily from bonds) is recognized at the bond rate in effect at the acquisition date.

The \$3.5 million increase in current revenue for fiscal 2025 compared with 2024 resulted from higher distributions from most of the funds in the portfolio. This increase was offset by the decrease in interest income bonds due to a lower volume.

Losses of \$3.2 million in 2025 stemmed mainly from the following financial assets:

- Bonds recorded a decline in value of \$14.8 million, essentially due to higher long-term Canadian bond rates during the period.
- The Canadian equity funds, the infrastructure fund, the market-neutral equity fund and the divested market neutral equity strategy generated gains (losses) of \$8.7 million, \$6.2 million, \$(1.6) million and \$(0.1) million, respectively, during the period. The \$1.6 million loss from the market-neutral equity fund is offset by distribution revenue of \$11.3 million recorded under Revenue.
- Real estate funds recorded a loss of \$1.6 million, mainly caused by the impact of foreign exchange rates. This loss is offset by distributions received of \$4.7 million recorded under Revenue.

The financial asset management strategy is designed to use the other investments portfolio to provide a balanced overall profile and limit volatility in periods of substantial market turbulence or unfavourable events at partner companies.

SUBSCRIPTION

CRCD offers its common shares for subscription through the Desjardins caisse network in Québec and via AccèsD Internet.

Under its constituting act, share issues are limited to an amount equal to the cost of the preceding issue period's redemptions, up to a maximum of \$150 million, unless the Québec government grants CRCD exceptional measures to alter the authorized capitalization amount. Each issue period lasts 12 months and runs from March 1 to the last day of February of the following year. CRCD's share capital now comprises three classes of shares: Class A "Issuance", Class B "Exchange" and Class C "Issuance". Class A shares were issued to raise capital until February 28, 2025, and have been replaced by Class C shares since March 1, 2025. Class B shares, whose exchange program ended on February 28, 2023, offered shareholders who would defer the redemption of their eligible shares for seven years the option to take advantage of a new tax credit.

For the 2024 issue of Class A "Issuance" shares, CRCD had been given the right to issue \$125 million in shares and grant a 30% tax credit. In its 2025-2026 Budget tabled on March 25, 2025, the Minister of Finance of Québec authorized CRCD to raise a maximum annual amount of \$150 million in Class C "Issuance" shares for the 2025 issuance and set the tax credit rate at 25%. For subsequent issuances up to February 28, 2030, the maximum annual amount that CRCD is authorized to raise will be increased by \$5 million per year to \$170 million for the 2029 issuance. In addition, to drive shareholder renewal while ensuring the accessibility of the product, the government introduced a lifetime subscription limit of \$45,000 per shareholder on the cost of personally acquired shares.

The maximum annual subscription was increased from \$3,000 to \$5,000 per investor for the 2025 issue, for a tax credit of \$1,250.

For Class A “Issuance” shares and Class B “Exchange” shares, the minimum holding period for CRCD shares before a shareholder would normally be eligible for a redemption is seven years to the day from the date of purchase or exchange. Class C “Issuance” shares must be held for a minimum period of seven (7) years and be redeemed no later than the last day of February of the capitalization period comprising the date of their 14th anniversary of holding. Note, however, that shareholders who withdraw some or all of their shares after the seven-year holding period may no longer claim a tax credit for any subscription for which the tax credit would apply in the current tax year or in any subsequent tax year. A special tax is payable by CRCD if it fails to comply with the authorized issuance amounts, and control mechanisms have been implemented by CRCD to ensure compliance. No special tax was paid for fiscal 2025 and 2024.

As at December 31, 2025, CRCD had \$2,050.3 million in share capital (\$2,024.2 million as at December 31, 2024) for 144,577,598 common shares outstanding (146,225,674 as at December 31, 2024).

During fiscal 2025, CRCD received subscriptions totalling \$130.9 million, comprised of \$1.5 million in Class A shares and \$129.4 million in Class C shares. Redemptions of common shares totalled \$160.9 million in 2025 compared with \$117.6 million in 2024.

As at December 31, 2025, the balance of shares eligible for redemption amounted to \$1,328.9 million. During fiscal 2026, additional shares valued at \$420.2 million will become eligible for redemption, bringing total potential redemptions to \$1,749.1 million. This balance will be reduced by the amount of shares that will be redeemed during the fiscal year.

As at December 31, 2025, shareholders numbered 108,882 compared with 110,546 as at December 31, 2024.

CRCD’s policy is to reinvest income from operations and proceeds from disposals rather than pay dividends to its shareholders in order to increase the capital available for investment in eligible entities and to create share value appreciation.

EXPENSES AND INCOME TAXES

Expenses

(in thousands of \$)	2025	2024
Management fees	28,393	30,897
Other operating expenses	11,069	11,203
Shareholder services	11,556	10,692
Total	51,018	52,792

CRCD has entrusted the management of its operations, including the management of its investments impacting the Québec economy portfolio and its other investments portfolio, to Desjardins Capital, pursuant to the terms of a management agreement concluded between them. Under this agreement, CRCD pays Desjardins Capital management fees equivalent to a maximum rate of 1.75% of CRCD’s annual average assets’ value, after deducting any amounts payable related to investments impacting the Québec economy and other investments. An adjustment is made to the management fees to avoid double billing relative to CRCD’s interests in other investment funds, whether in the investments impacting the Québec economy portfolio or in other investments. Desjardins Capital and CRCD have agreed that, for a given fiscal year, an adjustment could also be made to allow CRCD to benefit from economies of scale realized by Desjardins Capital, in particular in relation to the growth in CRCD’s assets. Such a downward adjustment of \$5.0 million was made for the year ended December 31, 2025. The negotiation fees from the portfolio companies are earned by Desjardins Capital, and the management fees CRCD is required to pay are reduced by an equivalent amount. Management fees decreased by \$2.5 million compared with the corresponding period in 2024. This decrease is attributable to the increase in CRCD’s interest in one of its ecosystem funds compared with the corresponding period of the prior year, which led to an increase in the management fee adjustment made to avoid double billing relative to CRCD’s interest in other investment funds.

The management agreement between CRCD and Desjardins Capital was amended and restated with an effective date of January 1, 2026 to reflect the strategic shift in CRCD’s business model. Although the method used to calculate the total fees paid by CRCD to Desjardins Capital that has been effective since January 1, 2026, has changed, the management and administration fees it pays to Desjardins Capital remain capped at 1.75% of CRCD’s average assets’ value for fiscal 2026 and 2027. For more information, please see the Recent events section of this MD&A.

Expenses related to shareholder services remained relatively stable compared with fiscal 2024, the slight increase being attributable to the 2025 share issue promotional campaign. The main expense related to shareholder services was the compensation paid by CRCD to the Desjardins caisses for all shareholder advisory services, determined annually based on CRCD's net assets.

The majority of the services provided to CRCD are provided by Desjardins Group entities, namely the management and operation of CRCD, management and distribution of shares, registrar services and custodial services.

Income tax expense amounted to \$2.3 million for fiscal 2025 compared with a \$5.0 million expense for fiscal 2024. The nature of the income has a significant impact on the income tax expense since, unlike interest income, dividends are generally not taxable and capital gains are eligible for tax deductions and refund mechanisms. For the purposes of the *Québec Taxation Act*, CRCD is not taxed on its capital gains since, in calculating its tax payable, it benefits from a deduction to its taxable income corresponding to its taxed capital gains for the year. CRCD's strategy is to optimize the after-tax return taking into account these rules.

LIQUIDITY AND CAPITAL RESOURCES

For the year ended December 31, 2025, cash outflows from share issues net of redemptions amounted to \$30.0 million (net cash inflows of \$5.8 million in 2024). For fiscal 2025, operating activities combined with investing activities generated net cash inflows of \$97.4 million (net cash outflows of \$24.3 million in fiscal 2024). After including disbursements and proceeds from disposals from investments impacting the Québec economy, CRCD reported net cash outflows of \$24.4 million in fiscal 2025 (net cash inflows of \$66.5 million in fiscal 2024). The other investments portfolio reported net cash inflows of \$99.6 million in fiscal 2025 (net cash outflows of \$103.4 million for fiscal 2024).

As at December 31, 2025, cash and cash equivalents represented a net balance of \$111.2 million (\$43.7 million as at December 31, 2024).

CRCD had an authorized line of credit of \$300 million as at December 31, 2025. This line of credit was used during fiscal 2025 to bridge the gap between cash inflows and outflows, especially for investments impacting the Québec economy. As at December 31, 2025 and 2024, no amount was drawn on the line of credit. For fiscal 2025, the average balance for the line of credit was \$22.1 million (\$4.4 million in 2024). Although CRCD could have disposed of sufficient other investments to avoid using the credit facility, CRCD plans to draw on it, as needed, to maintain a sound allocation of its assets, and to avoid having to make disposals under potentially unfavourable conditions.

CRCD does not anticipate any shortfall in liquidity in the short or medium term and expects to be able to redeem eligible shares for those shareholders who make such a request.

5.2 CRCD's mission, vision, strategic priorities and strategies

CRCD was founded on July 1, 2001 under the *Act constituting Capital régional et coopératif Desjardins* adopted by Québec's National Assembly, on the initiative of Desjardins Group. Its affairs are managed by its manager, Desjardins Capital.

MISSION AND VISION

As part of its last strategic planning exercise, CRCD reflected on how to give greater impetus to the acquisition of investor clients who want to see Québec businesses get ahead.

To better represent the strength of its shareholder base, CRCD's mission is stated as follows: to invest our collective capital in Québec companies to stimulate wealth creation for all regions and future generations.

With this in mind and in order to better demonstrate its investment ambitions, the vision is as follows: to be a high-performance investor acting as a catalyst for productivity and sustainable growth for the benefit of Québec businesses.

This approach is in line with the ongoing modernization of CRCD's positioning.

CRCD'S STRATEGIC PRIORITIES

In February 2025, the Board of Directors approved its 2025-2027 strategic plan setting out CRCD's ambitions and priorities for the coming years. Each year, the Board updates its priorities and establishes an implementation plan, monitoring initiatives and key performance indicators quarterly.

In order to achieve its vision and objectives, CRCD has established the following priorities:

- Optimization of its capitalization and return to shareholders;
- A stronger impact on the Québec economy; and
- A higher profile.

STRATEGIES

CRCD monitors changes in asset allocation and performance by investment profile to better manage operations. Each investment profile includes the assets held by CRCD and similar assets held by the funds in its ecosystem according to their respective interests.

Desjardins Capital organizes its teams to optimize efficiency and control management fees. This administrative organization aims to appropriately fulfill our mandate of driving regional and cooperative development and Québec's economic development in general. CRCD aims for a balance between its mission to drive regional economic development and reasonable long-term return for the shareholders. Using a global approach to managing its financial assets, CRCD manages its portfolio of investments impacting the Québec economy jointly with its other investments portfolio. This management approach allows CRCD to benefit from a balanced overall profile and limit volatility in periods of substantial market turbulence or due to unfavourable events at partner companies.

To do this, the strategy based on the *Global Financial Asset Management Policy* is as follows:

- CRCD takes an integrated and overall approach to managing its financial assets, which means that target asset allocation must include diversification to reduce the risks inherent in certain asset classes within the investment portfolios.
- The objective is to optimize the after-tax risk/return ratio of CRCD's financial assets in compliance with its role as an economic development agent, ensuring that the shares remain attractive to shareholders with due consideration to the tax credit they receive.
- A sufficient portion of CRCD's financial assets must be invested in liquid securities to meet any share redemption requests that exceed issues and agreed upon commitments in the investments impacting the Québec economy portfolio, while taking into account available credit facilities.
- A sufficient portion of CRCD's financial assets must be invested in securities that generate current income to meet its expenses.

Under its constituting act, CRCD is required to fulfill its mission within certain investment rules. CRCD's eligible investments, as defined in the Act, must represent on average at least 65% of CRCD's average net assets for the preceding year. Furthermore, a portion representing at least 50% of that percentage must be invested in entities located in the regions of Québec outside the Montréal and Québec metropolitan communities or in eligible cooperatives.

If these requirements are not met as at December 31, 2025, the authorized issue of capital for the capitalization period following the end of the fiscal year could be reduced. As at December 31, 2025 and 2024, all of those rules were met.

5.3 Governance

BOARD OF DIRECTORS

In accordance with CRCD's constituting act, the Board of Directors (the "Board") is made up of 13 directors, the majority of whom are independent persons. Furthermore, the Board must be chaired by an independent director. The following is a snapshot of the Board as of the date of this report:



Jean-Guy Senécal
FCPA

Chair of the Board, CRCD
and Corporate Director



Anne-Marie Renaud
BSc, ICD.D, CEC, PCC

Vice-Chair of the Board,
CRCD, Corporate Director
and Executive Coach



Marinella Ermacora
BCompSc, MBA, ICD.D

Secretary of the Board,
CRCD and Corporate
Director



Linda Labbé
CPA

Director, Desjardins Group
Relations and
Corporate Director



Charles Auger
BBA Finance

McDonald's franchisee



Bernard Bolduc
BBA Finance, ICD.D

President, Altrum inc.



Éric Charron
BBA Finance, C.Adm,
F.PI.

General Manager, Caisse
Desjardins de Gatineau



René Delsanne
MSc, FCIA, CFA

President, Delsanne
Conseil



Souad Elmallem
BBA., ICD.D

Executive partner, 6temik
and Corporate Director



Vanessa Guimond
CPA Auditor, D. Fisc.

Partner, Audacie



Shirley Marquis
MBA, F.PI., ASC

Senior Director and
Practice Lead, Lussier



Gilles Mourette
MSc, ASC

Corporate Director



Louis Roy
BAA, MBA, DAE

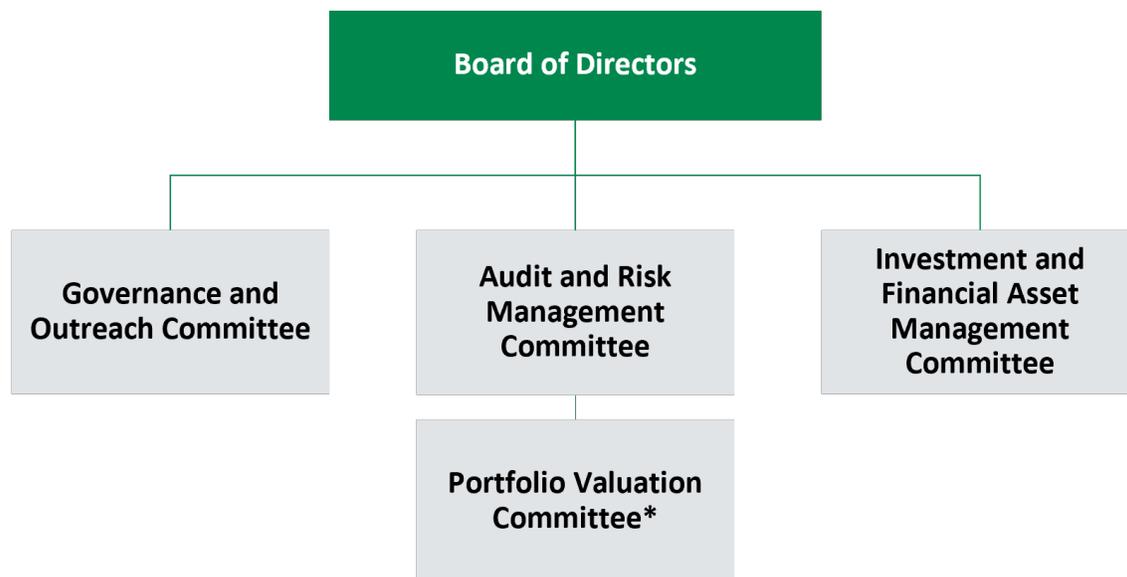
Director of Transaction
Solutions and Special
Projects, Revenu Québec

The Board has the general authority to manage the affairs of CRCD and oversee the fulfillment of its mission. In this capacity, it is responsible for guiding and overseeing all of CRCD's affairs and risks, including strategic risk and geopolitical and economic risk oversight.

The Board is involved in and makes decisions on matters such as governance, strategic planning, investments in partner funds, financial reporting, financial asset management, risk management, capitalization, shareholder relations and contracts.

To this end, the Board is supported by four committees that regularly report to it and make appropriate recommendations. Also, the manager, Desjardins Capital, reports on outsourced activities through its executives who attend meetings of the Board and the committees.

To support the strategic transformation of CRCD's business model, as discussed in the Recent events section, CRCD's governance had to be modified. Since January 1, 2026, CRCD's governance structure has been as follows:



*As of February 28, 2026, this committee will be abolished as part of CRCD's new business model.

Other than the specific mandates assigned from time to time by the Board, the main responsibilities of the committees are described below.

Governance and Outreach Committee

The Governance and Outreach Committee's mandate is to provide oversight of the application of the rules relating to governance, independence, conflict of interest management, ethics and professional conduct. It is in particular responsible for drawing up skills and experience profiles for the Chair of the Board and the Desjardins Group Relations Director as well as the collective profile for Board members. It also ensures that a succession plan is put in place for the Chair of the Board and the Desjardins Group Relations Director. It recommends to the Board an evaluation process for the performance of directors and committee members, the Board and its chair, the committees and their chairs, the Desjardins Group Relations Director and Desjardins Capital's key resources. It also assesses the services provided by Desjardins Capital under the Management Agreement entered into by the parties. Furthermore, it oversees CRCD's recognition and outreach activities.

Lastly, this Committee also has the duty to oversee reputation risk and conflict of interest risks, as well as governance risk.

Audit and Risk Management Committee

The Audit and Risk Management Committee's mandate is to assist the Board of Directors in its oversight and accountability roles with aspects relating to the quality, reliability and integrity of financial reporting and continuous disclosure. It ensures that Desjardins Capital has implemented and maintains effective internal control over financial reporting, safeguarding of assets and fraud detection. It receives from Desjardins Capital a certification on the internal control environment in connection with the operations outsourced by CRCD and ensures that Desjardins Capital implements and maintains adequate compliance mechanisms relating to legal and statutory requirements that may have a material effect on financial reporting. Its role also includes a component related to the work, performance, independence, recommendation of appointment and compensation of the independent auditor.

Lastly, this Committee is also responsible for monitoring CRCD's overall integrated risk management process, recommending to the Board changes to *CRCD's Integrated Risk Management and Risk Appetite Policy*, and more specifically monitors operational and regulatory risks as well as environmental and social risks.

Investment and Financial Asset Management Committee

The Investment and Financial Asset Management Committee's mandate is to coordinate and align CRCD's financial assets to optimize the risk/return balance. It recommends to the Board CRCD's investments and reinvestments in and divestitures of Desjardins Capital's partner funds and monitors them. The Committee monitors CRCD's performance and ensures that CRCD complies with the legislative and regulatory requirements relating to financial assets. It also oversees the implementation of and compliance with *CRCD's Global Financial Asset Management Policy* and related guidelines. The Committee is also responsible for recommending to the Board the appointment of portfolio advisors for the other investments portfolio as well as its asset allocation and monitors it.

Lastly, the Committee also monitors credit risk, market risks, concentration risks and liquidity risk.

Portfolio Valuation Committee*

The Portfolio Valuation Committee's mandate is to review all relevant information concerning the valuations of CRCD's investments impacting the Québec economy portfolio on a semi-annual basis in order to provide reasonable assurance to the Audit and Risk Management Committee and the Board that the valuation process complies with the requirements of the *Regulation respecting Development Capital Investment Fund Continuous Disclosure*. It also reviews, from time to time, the *Fair Value Methodology* and recommends to the Audit and Risk Management Committee and the Board such changes as it deems necessary. The majority of this committee's members are independent qualified valuers in accordance with the above Regulation.

As of March 1, 2026, this Committee will be transferred under Desjardins Capital. For more information, please see the Recent events section of this MD&A.

Attendance record and compensation

The following table presents the attendance record and compensation of CRCD's directors and external committee members for fiscal 2025 based on the governing bodies in place during the fiscal year.

Names	Board of Directors	Governance and Human Resources Committee	Audit and Risk Management Committee	Financial Asset Management Committee	Portfolio Valuation Committee	Development Capital Investment Committee	Venture Capital Investment Committee	Compensation (\$)
Number of meetings	9	6	5	4	2	17	11	
Directors and external committee members* active as at the date of this MD&A								
Charles Auger	8/9	-	4/5	-	-	-	10/11	\$47,350
Bernard Bolduc	9/9	4/6	-	-	-	-	-	\$61,468
Éric Charron	8/9	-	-	4/4	-	-	-	\$26,350
René Delsanne	8/9	-	5/5	4/4	-	-	-	\$55,350
Souad Elmallem	9/9	-	-	-	-	13/15	3/3	\$46,047
Marinella Ermacora	8/9	5/5	5/5	-	-	-	-	\$34,350
Vanessa Guimond	7/8	-	4/4	-	-	-	-	\$26,277
Linda Labbé	8/9	6/6	-	4/4	-	-	-	\$94,900
Shirley Marquis	8/8	-	-	2/3	-	-	-	\$20,190
Gilles Mourette	9/9	-	-	4/4	-	-	10/11	\$59,950
Anne-Marie Renaud	9/9	-	-	-	-	15/17	-	\$58,350
Louis Roy	9/9	6/6	-	-	-	-	-	\$26,350
Jean-Guy Sénécal	9/9	4/4	1/1	-	2/2	2/2	-	\$73,066
Jean-François Brault*	-	-	-	-	2/2	-	-	\$11,400
Marco Champagne*	-	-	-	-	2/2	-	-	\$11,400
Claudia Gagné*	-	-	-	4/4	-	-	-	\$11,000
Sébastien Mailhot*	-	-	-	-	2/2	-	-	\$11,400
Francis Trudeau*	-	-	-	-	2/2	-	-	\$11,400
Directors and external committee members* no longer in office as at the date of this MD&A								
Alexandra Champagne	0/1	-	-	-	-	-	-	\$3,545
Albert Dang-Vu*	-	-	-	-	-	-	9/11	\$13,750
Annie Demers	1/1	1/1	-	-	-	-	-	\$6,144
Sophie Fortin*	-	-	-	-	-	2/3	-	\$4,500
Robi Guha*	-	-	-	-	-	-	10/11	\$14,500
Robert Héroux*	-	-	-	-	-	17/17	-	\$24,750
Marie-Josée Privyk*	-	-	-	-	-	17/17	-	\$24,750
TOTAL COMPENSATION								\$778,537

* External committee member

EXPLANATORY NOTES TO TABLE:

Compensation includes fees in connection with meetings of the Board of Directors and the committees, training sessions, working meetings, and ad hoc committee meetings. External committee members receive fees for meetings.

As at the date of this MD&A, the Chair of the Board of Directors and the Desjardins Group Relations Director receive annual retainers of \$72,500 and \$65,000, respectively. They receive no additional compensation, unless the Desjardins Group Relations director chairs a committee of which they are not the ex officio chair. They will then receive a supplementary annual retainer equivalent to the difference between the chair of the committee's expected annual retainer and that of a member director of the committee.

5.4 Risk management

PRACTICES AND POLICIES

Sound risk management practices are critical to the success of CRCD. The *Risk Management Policy* adopted by CRCD provides the capacity to anticipate and be proactive in mitigating the impact of risk events.

NOTE TO THE READER

The following sections regarding market risks, credit and counterparty risks, concentration risks and liquidity risks have been reviewed by CRCD's independent auditor as part of the audit of the separate financial statements concerning which an independent auditor's report was issued on February 19, 2026.

MARKET RISKS

Market risks pertain to CRCD's role in the capital markets and, indirectly, to general changes in economic conditions. They also pertain to the impact of capital market movements on the value of CRCD's assets. The various risks that make up market risks directly impacting CRCD are listed below.

In accordance with CRCD's global financial asset management approach, the impact of these interest rates and stock market risks and their interrelatedness are taken into account when determining overall asset allocation.

Interest rate risk

Interest rate fluctuations have an impact on the market value of fixed-income securities, real estate funds and infrastructure funds held in the portfolio for which fair value is determined based on market conditions. The fair value of these assets as at December 31, 2025, was \$638.3 million (\$921.9 million as at December 31, 2024). Fixed-income securities held in the other investments portfolio are comprised of bonds; in 2024, they also included money market instruments. Fixed-income securities held in the investments impacting the Québec economy portfolio include loans and advances and preferred shares.

CRCD held no money market instruments as at December 31, 2025 (\$74.1 million as at December 31, 2024). These instruments are not valued based on changes in interest rates, given their very short maturities.

Bonds with a fair value of \$266.8 million (\$352.2 million as at December 31, 2024) are directly affected by changes in interest rates. A 1% increase in interest rates would have resulted in a decrease of \$40.6 million in net earnings, representing a 1.5% decrease in CRCD's share price as at December 31, 2025 (\$45.9 million for 1.7% as at December 31, 2024). Similarly, a 1% decrease in interest rates would have had the opposite effect, resulting in a \$49.2 million increase in net earnings, representing a 1.8% increase in the share price (\$54.3 million for 2.0% as at December 31, 2024). Given that the duration of bonds is based on CRCD's tolerance of the impact of a rise in interest rates on its financial results, this limits the loss in such a situation.

Real estate funds and infrastructure funds with fair values of \$101.7 million and \$76.8 million, respectively, as at December 31, 2025 (\$111.3 million and \$70.5 million as at December 31, 2024) may also be affected by interest rate fluctuations. However, unlike bonds, there is no direct correlation between interest rate fluctuations and changes in the fair value of these classes of assets.

In the investments impacting the Québec economy portfolio, loans and advances and preferred shares for which CRCD also holds participating shares in the same company and those that are discounted, totalling a fair value of \$432.9 million as at December 31, 2025 (\$468.1 million as at December 31, 2024), are not sensitive to changes in interest rates. Conversely, the other loans and advances and preferred shares included in the portfolio, totalling a fair value of \$193.0 million as at December 31, 2025 (\$313.7 million as at December 31, 2024), are sensitive to changes in interest rates. As a result, for those interest-rate-sensitive loans and advances and preferred shares, a 1% increase in interest rates would have resulted in a \$3.6 million decrease in net earnings, representing a 0.1% decrease in CRCD's share price (\$5.9 million for 0.2% as at December 31, 2024). A 1% decrease in interest rates would have had the opposite effect, resulting in a \$3.7 million increase in net earnings, representing a 0.1% increase in CRCD's share price (\$6.1 million for 0.2% as at December 31, 2024).

Stock market risk

Stock market trends have a twofold impact on CRCD. In addition to the direct impact on the market values of publicly traded stocks, the valuations of private portfolio companies may also be affected by stock market trends.

As at December 31, 2025, Canadian equity funds, valued at \$80.8 million as at December 31, 2025 (\$64.2 million as at December 31, 2024), held in the other investments portfolio, consisted primarily of listed equities. Accordingly, a 10% increase or decrease in the quoted market prices of listed equities would have resulted in a \$8.1 million increase or decrease in net earnings, representing a 0.3% increase or decrease in CRCD's share price (\$6.4 million for 0.2% as at December 31, 2024).

The market-neutral equity fund, valued at \$98.6 million at December 31, 2025 (\$85.9 million as at December 31, 2024), does not have a significant exposure to stock market fluctuations as it minimizes market risk. As such, any stock market fluctuations would not have a significant direct impact on CRCD's net earnings.

The investments impacting the Québec economy portfolio included listed equities in the amount of \$17.3 million as at December 31, 2025 (\$14.2 million as at December 31, 2024). Accordingly, for these investments, a 10% increase or decrease in the quoted market prices of listed equities would have resulted in a \$1.7 million increase or decrease in net earnings, representing a 0.1% increase or decrease in CRCD's share price (\$1.4 million for 0.1% as at December 31, 2024).

Currency risk

Changes in currency values have an impact on the activities of a number of CRCD's partner companies. The net effect of an appreciation in the Canadian dollar is not necessarily always negative for these companies, nor is a depreciation necessarily positive. However, rapid fluctuations in the Canadian dollar heighten the difficulties faced by these companies.

Currency fluctuations impact the fair value of assets valued initially in a foreign currency and subsequently translated into Canadian dollars at the prevailing rate of exchange. In the portfolio of investments impacting the Québec economy portfolio, assets whose values fluctuate due to changes in foreign exchange rates represented a fair value of \$129.6 million or 4.6% of net assets as at December 31, 2025, compared with \$121.8 million or 4.5% of net assets as at December 31, 2024.

CRCD aims to systematically hedge currency risk for assets measured in foreign currency, unless the exposure stems from the long-term expected returns of certain asset classes. A \$10 million line of credit has been granted to CRCD for its foreign exchange contract transactions. As at December 31, 2025, CRCD held a foreign exchange contract under which it will be required to deliver US\$75.6 million (US\$57.5 million as at December 31, 2024), at the rate of CAD/USD 1.3589 on June 30, 2026 (CAD/USD 1.4308 as at December 31, 2024), as well as one foreign exchange contract under which it will be required to deliver €17.8 million at the rate of CAD/EUR 1.6114 on June 30, 2026 (€20.4 million at the rate of CAD/EUR 1.5066 as at December 31, 2024). As at December 31, 2025, CRCD had no collateral on its foreign exchange contracts (\$2.0 million as at December 31, 2024).

As at December 31, 2025, the net exposure of CRCD's investments impacting the Québec economy portfolio and accounts receivable to foreign currencies was \$2.8 million (\$8.8 million as at December 31, 2024). Any fluctuation in the Canadian dollar will therefore not have a significant impact on CRCD's results.

For the other investments portfolio, the net exposure of investments to foreign currencies amounted to \$65.1 million (\$76.0 million as at December 31, 2024). Accordingly, a 10% decrease (increase) in value of the Canadian dollar relative to all other foreign currencies would have resulted in a \$6.5 million increase (decrease) in net earnings, representing a 0.2% increase (decrease) in CRCD's share price (\$7.6 million for 0.3% as at December 31, 2024).

CREDIT AND COUNTERPARTY RISK

In pursuing its investments impacting the Québec economy activities, CRCD is exposed to credit and counterparty risks related to potential financial losses if a partner company fails to fulfill its commitments or experiences a deterioration of its financial position. By diversifying its investments by investment profile, and by limiting the potential risk of each partner company, CRCD has limited portfolio volatility due to the possibility of negative events.

To comply with eligibility requirements for investments impacting the Québec economy, CRCD generally does not require collateral to limit the credit risk on its loans.

The maximum credit risk is the carrying amount of the financial instruments at the end of the reporting period, in addition to funds committed but not disbursed, including the suretyship. As at December 31, 2025, the breakdown of risk ratings showed a decrease in the proportion of investments impacting the Québec economy ranked "High risk and insolvent". This decrease was mainly attributable to the improvement of the risk rating of certain companies with a more significant fair value weight compared to the portfolio as a whole.

Investments impacting the Québec economy, except those carried out through funds, are updated regularly and ranked by risk from 1 to 10, mostly based on the criteria defined by Moody's CreditLens tool.

Risk ratings for investments impacting the Québec economy in the form of funds are based on a number of criteria specific to this asset class. Most of these investments are reported in the Low to acceptable risk category due to the structure of this type of product, and because they generally involve no leverage.

The table below shows the movement in investments impacting the Québec economy, ranked by risk (fair value amounts):

Rating	As at December 31, 2025		As at December 31, 2024	
	(in thousands of \$)	(in %)	(in thousands of \$)	(in %)
1 to 6.5	1,788,867	89.2	1,625,301	85.3
7 to 9	182,966	9.1	195,242	10.2
10	33,678	1.7	84,869	4.5
Total	2,005,511	100.0	1,905,412	100.0

Furthermore, CRCD is exposed to credit risk on financial instruments not recognized in assets, which are funds committed but not disbursed, including the suretyship, in connection with the investments impacting the Québec economy portfolio. The table below shows the breakdown, by risk rating, of funds committed but not disbursed, including the suretyship, as at the reporting date:

Rating	As at December 31, 2025		As at December 31, 2024	
	(in thousands of \$)	(in %)	(in thousands of \$)	(in %)
1 to 6.5	147,873	77.1	285,643	91.6
7 to 9	37,420	19.5	20,666	6.6
10	6,529	3.4	5,495	1.8
Total	191,822	100.0	311,804	100.0

For bonds, which represented 42.7% of the fair value of the other investments portfolio (46.4% as at December 31, 2024), credit risk is managed by diversification across numerous issuers with credit ratings as follows:

Rating ⁽¹⁾	As at December 31, 2025	As at December 31, 2024
	(in thousands of \$)	(in thousands of \$)
AAA	96,517	116,633
AA	159,830	206,198
A	10,458	29,353
Total	266,805	352,184

⁽¹⁾ Credit risk ratings are established by recognized credit agencies.

Consistent with the *Global Financial Asset Management Policy*, money market instruments have a minimum credit rating of R-1 (low), thus limiting the credit risk associated with these financial instruments.

Counterparty risk is limited to the immediate short term and is associated with CRCD's counterparty when entering into cash transactions.

Counterparty risk is low for foreign exchange contracts, given the amounts in question and that the contract counterparty is Fédération des caisses Desjardins du Québec.

CONCENTRATION RISKS

Concentration risks arise from the possibility that a significant portion of CRCD's investments impacting the Québec economy portfolio or other investments portfolio might become concentrated in a single entity, industry, region or financial product, which could render CRCD vulnerable to any financial difficulties experienced by such entity, industry, region or financial product.

Risk of concentration in an entity

Pursuant to its constituting act, policies and internal guidelines, the amount that CRCD may invest in any one entity or in a group of associates is limited to a percentage of its assets for both the investments impacting the Québec economy and other investments portfolios.

The concentration of the five largest investments impacting the Québec economy and the five largest other investments is as follows (percentages are based on fair values of assets and funds committed but not disbursed, including the suretyship):

	As at December 31, 2025		As at December 31, 2024	
	% of portfolio	% of net assets	% of portfolio	% of net assets
Investments impacting the Québec economy ⁽¹⁾	37.7	29.4	35.4	28.8
Other investments ⁽²⁾	65.1	14.4	58.9	16.5

⁽¹⁾ CRCD's interest in the ecosystem funds accounted for 51% (59% as at December 31, 2024) of the five largest investments impacting the Québec economy.

⁽²⁾ Government issuers and issues guaranteed by government entities, as well as diversified investment funds, represented 36% and 64%, respectively (48% and 52% as at December 31, 2024) of the five largest issuers or counterparties in the other investments portfolio.

Risk of concentration by region

In keeping with its mission of Québec economic development, the investments impacting the Québec economy portfolio chiefly comprises businesses whose employees are, in the majority, residents of Québec. Furthermore, as at December 31, 2025, at least 50% of its investments must be made in eligible cooperatives or in companies located in Québec regions, outside the Montréal and Québec metropolitan communities. The performance of this portfolio therefore depends heavily on economic conditions in Québec. As at December 31, 2025, the investments impacting the Québec economy portfolio represented 71.3% of net assets (70.1% as at December 31, 2024).

As at December 31, 2025, the other investments portfolio included a portion of foreign securities resulting primarily from its interest in real estate and infrastructure funds and comprised 91.2% of Canadian securities (90.1% as at December 31, 2024). Other investments portfolio performance therefore depends heavily on economic conditions in Canada. As at December 31, 2025, the other investments portfolio represented 26.2% of net assets (28.2% as at December 31, 2024).

Risk of concentration in a financial product

The *Global Financial Asset Management Policy* favours global integrated management of the investments impacting the Québec economy and other investments portfolios. The policy establishes limits by asset class and these limits are applied by the manager. As at December 31, 2025, bond securities represented 9.5% of net assets (12.9% as at December 31, 2024).

The portfolio summary presented at the end of this MD&A also provides relevant information for assessing concentration risk.

LIQUIDITY RISK

CRCD must maintain sufficient liquid assets to fund share redemptions and committed investments impacting the Québec economy. If it failed to do so, CRCD would be dependent on the markets and could be forced to carry out transactions under unfavourable conditions. Furthermore, a credit facility has been put in place to provide greater leeway in cash management in order to maintain some flexibility for CRCD's current operating financing requirements. This credit facility was used in fiscal 2025 to bridge the gap between disbursements and disposals of investments impacting the Québec economy and the gap between redemptions and issues of shares during the year.

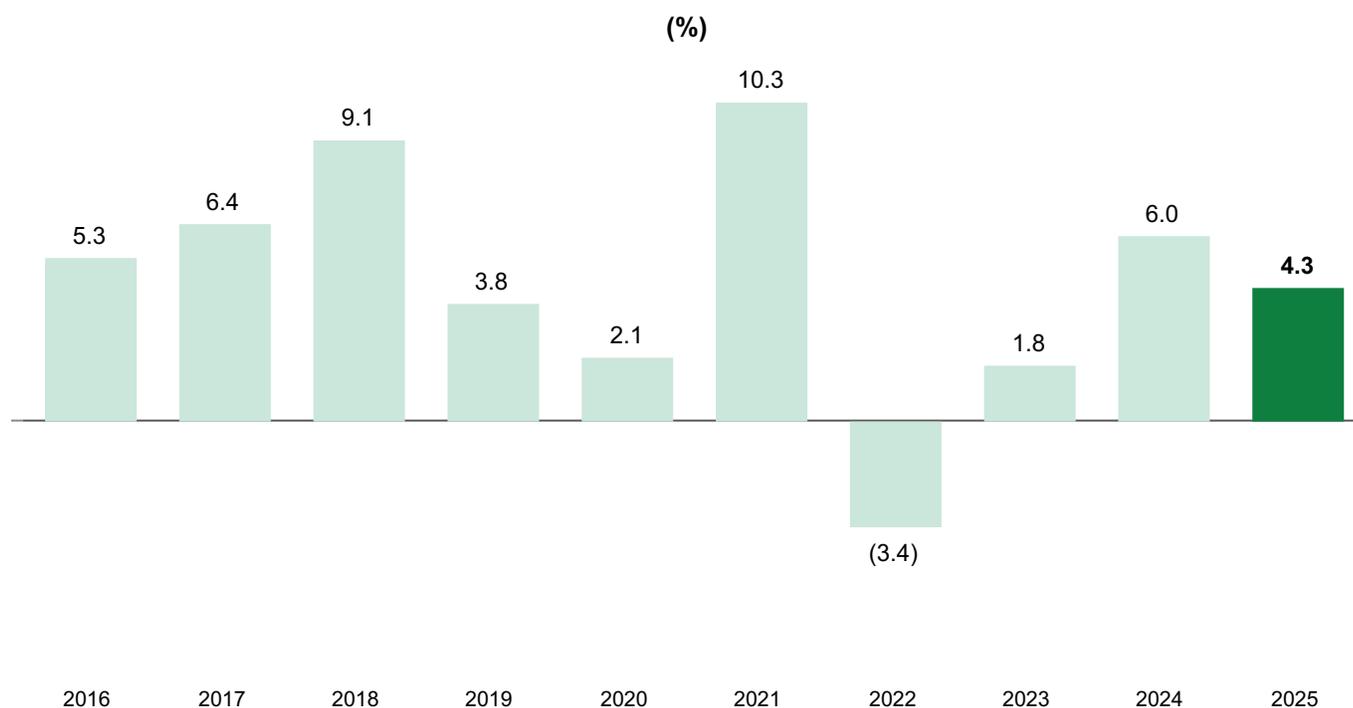
CRCD, through its balanced financial strategy, authorized line of credit, and integrated risk management, has the necessary sources of funding to cover its financial obligations and pursue its mission among Québec businesses.

6.0 Past performance

This section presents CRCD's historical returns. These returns do not include the \$50 administration fee paid by shareholders or the tax credit they enjoy as a result of their investment. Past performance is not necessarily indicative of future returns.

6.1 Annual return

The following chart shows CRCD's annual returns and illustrates the change in returns from one period to the next for the past ten fiscal years. Annual return is calculated by dividing earnings (loss) per share for the period by the share price at the beginning of the period.



6.2 Compounded return of the common share as at December 31, 2025

The compounded return is calculated based on the annualized change in the price of a common share for each of the periods shown.

10 YEARS	7 YEARS	5 YEARS	3 YEARS	1 YEAR
4.4%	3.4%	3.7%	4.0%	4.3%

7.0 Portfolio summary

7.1 Core investment profiles

As at December 31, 2025, assets in CRCD's investments impacting the Québec economy and other investments portfolios were allocated, on a fair value basis, as follows:

Investment profile	% of net assets
INVESTMENTS IMPACTING THE QUÉBEC ECONOMY*	
Debt	15.9
Equity	44.1
External funds	2.5
Startups and technology innovations	7.8
Other asset items held by ecosystem funds	1.0
Total - Investments impacting the Québec economy	71.3
OTHER INVESTMENTS	
Cash	4.0
Bonds	9.5
Canadian equity funds	2.9
Real estate funds	3.6
Infrastructure funds	2.7
Market-neutral equity fund	3.5
Total - Other investments	26.2

* Including foreign exchange contracts

Net assets are made up of 97.5% of investment profiles listed above and 2.5% of other assets.

7.2 Main investments held

As at December 31, 2025, on a fair value basis, the issuers of the 25 main investments held by CRCD were as follows:

Issuers as at December 31, 2025	% of net assets
Investments impacting the Québec economy – 17 issuers*	44.8
CC&L Q Market Neutral Fund	3.5
Fiera Properties CORE Fund	3.0
Government of Canada	2.9
DGAM Global Private Infrastructure Fund	2.7
Province of Ontario	2.3
Province of Québec	2.2
Fidelity Canadian Low Volatility Equity Institutional Trust	1.5
BMO Low Volatility Equity ETF	1.4

* The 17 issuers which collectively represent 44.8% of CRCD's net assets are as follows:

9388-7628 Québec inc.
 Agropur Coopérative
 DC Immo 1ère S.E.C.
 Desjardins Capital PME s.e.c.
 Exo-s inc.
 Fonds Qscale s.e.c.
 Fournier Group Holding inc.
 Groupe Canmec inc.
 Groupe Filgo inc.
 Groupe Solotech inc.
 Investissement Groupe Champlain RPA, S.E.C.
 Lokia GT inc.
 Norbec Group inc.
 Phildan inc.
 Premier Tech Ltd
 Technic-Eau Drillings inc.
 Vention inc.

This summary of CRCD's portfolio may change at any time due to transactions carried out by CRCD.

February 19, 2026

8.0 Management's report

February 19, 2026

CRCD's separate financial statements together with the financial information contained in this annual report are the responsibility of the Board of Directors, which delegates the preparation thereof to management.

In discharging its responsibility for the integrity and fairness of the separate financial statements, management has ensured that the manager maintains an internal control system to provide reasonable assurance that the financial information is reliable, that it provides an adequate basis for the preparation of the separate financial statements and that the assets are properly accounted for and safeguarded.

Furthermore, the Desjardins Group Relations director and the CRCD's Chief Financial Officer have certified that the method used to determine the fair value of each of the investments impacting the Québec economy complies with the requirements of the *Regulation respecting Development Capital Investment Fund Continuous Disclosure* and have confirmed the reasonableness of the aggregate fair value of the investments impacting the Québec economy portfolio.

The Board of Directors fulfills its responsibility for the separate financial statements principally through its Audit and Risk Management Committee. The Committee meets with the independent auditor appointed by the shareholders with and without management present to review the separate financial statements, discuss the audit and other related matters and make appropriate recommendations to the Board of Directors. The Committee also analyzes the Management's Discussion and Analysis to ensure that the information therein is consistent with the separate financial statements.

The separate financial statements present the financial information available as at December 31, 2025. Prepared in accordance with *International Financial Reporting Standards* (IFRS Accounting Standards) issued by the International Accounting Standards Board, these statements have been audited by PricewaterhouseCoopers LLP.

The Board of Directors has approved the separate financial statements, together with the information in the Management's Discussion and Analysis. The financial information presented elsewhere in this report is consistent with CRCD's separate financial statements.

(signed) Frédéric Deschênes

Chief Financial Officer